



United States National Security Policy and Military Strategy: Understanding the Environment for Contemporary Warfare

Colloquium Speaker Biographies

Andrade, Dale is a Senior Historian at the U.S. Army Center of Military History, where he is writing the official history of Army combat operations in Vietnam, 1969-73. He is also the author of three previous books on the Vietnam War: *Ashes to Ashes: The Phoenix Program and the Vietnam War* (1990); *Spies and Commandos: How America Lost the Secret War in North Vietnam* (with Kenneth Conboy, 2000); and *America's Last Vietnam Battle: Halting Hanoi's 1972 Easter Offensive* (2001). Most recently, he was attached to the 3d Infantry Division during the Iraq War, 2007-08, and has completed a manuscript on the war south of Baghdad, entitled *Surging South of Baghdad: The 3d Infantry Division and Task Force Marne in Iraq, 2007-2008*.

Bahgat, Gawdat joined the NESA faculty in December 2009. Before joining NESA Bahgat was director of the Center for Middle Eastern Studies at Indiana University of Pennsylvania. For 20 years, Bahgat has taught political science and international relations in several universities. His areas of expertise include energy security, counter-terrorism, proliferation of weapons of mass destruction, International political economy, the Middle East, Caspian Sea/Central Asia, and American foreign policy. Bahgat is the author of six books and about 200 scholarly articles. His work has been translated to several foreign languages. Bahgat has been invited and presented papers in conferences in Australia, Europe, and the Middle East. He is a frequent contributor to media outlets including Voice of America and Wall Street Journal. He holds a Ph.D. in Political Science, Florida State University 1991, an MA in Middle Eastern Studies, American University in Cairo 1985, and a BA in Political Science, Cairo University, 1977. Areas of research interest: Energy security, Counter-terrorism, Proliferation of weapons of mass destruction International political economy Middle East Caspian Sea/Central Asia U.S. foreign policy.

Barno, David W. Lieutenant General, USA (Retired). LTG David W. Barno is a native of Endicott, New York, and was commissioned as an Infantry Officer from the United States Military Academy at West Point in 1976 with a Bachelor of Science degree. He also holds a Master of Arts Degree in National Security Studies from Georgetown University and is a graduate of the U.S. Army Command and General Staff College, and the U.S. Army War College. General Barno has served in a variety of command and staff positions in the continental United States and around the world. He has commanded at all levels from Lieutenant to

Lieutenant General in peacetime and combat operations. General Barno has participated in unit deployments to Korea, Thailand, the Philippines, Germany, Grenada, Panama, New Zealand, Honduras, and Hungary. He served in combat as a Ranger Company Commander in Grenada during Operation Urgent Fury (1983) and as a Ranger Battalion Operations officer in Panama during Operation Just Cause (1989). General Barno commanded a parachute Infantry Battalion in the 82nd Airborne Division and later commanded the 2nd Ranger Battalion, completing his third tour with the 75th Ranger Regiment. Upon completion of brigade command at Fort Polk, Louisiana, he directed the Joint Task Force training program at what is now United States Joint Forces Command in Norfolk, Virginia. Following selection to Brigadier General, he was assigned in June 1999 as the Assistant Division Commander (Operations) of the 25th Infantry Division (Light) at Schofield Barracks, Hawaii, and in June 2000, as the Deputy Director of Operations, United States Pacific Command. Subsequent to his selection to Major General in 2001, he served as Commanding General, United States Army Training Center and Fort Jackson. During this assignment, he deployed to Hungary in 2003 as the Commanding General of Task Force Warrior with the mission to train the free Iraqi forces in support of Operation Iraqi Freedom. General Barno deployed in October 2003 to Afghanistan, commanding over 20,000 U.S. and Coalition Forces in Combined Forces Command-Afghanistan as part of Operation Enduring Freedom. For 19 months in this position, he was responsible to U.S. Central Command for regional efforts in Afghanistan, most of Pakistan and the southern parts of Uzbekistan and Tajikistan. His duties involved close coordination with the United States Department of State, the Government of Afghanistan, the United Nations, NATO International Security Assistance Force and the senior military leaders of many surrounding nations. Since assuming duties as Director of the NESAC Center, General Barno has traveled widely throughout the region and lectured in a number of locations at Harvard, Yale, Tufts, Johns Hopkins SAIS, West Point and the U.S. Army and Naval War Colleges. He has recently been appointed as the Chairman of the Advisory Committee on Operation Iraqi Freedom and Operation Enduring Freedom Veterans and Families by Secretary of Veterans Affairs James Nicholson. General Barno frequently serves as an expert consultant on counter-insurgency, the war on terror and the changing nature of conflict, supporting a wide range of government and other organizations. General Barno's many awards and decorations include the Combat Infantryman's Badge, the Defense Distinguished Service Medal, the Distinguished Service Medal with oak leaf cluster, the Defense Superior Service Medal (three awards), the Legion of Merit with oak leaf cluster, the Meritorious Service Medal (with silver and bronze oak leaf clusters), the NATO Meritorious Service Medal, the Department of State Meritorious Honor Award, the Army Commendation and Achievement Medals and several campaign and unit awards for combat actions. He also has been awarded the Master Parachutist Badge with Combat Star, Pathfinder Badge, the Ranger Tab, and the German parachutist badge.

Blank, Laurie R. is the Director of the International Humanitarian Law Clinic at Emory University School of Law, where she teaches international humanitarian law and works directly with students to provide assistance to international tribunals, non-governmental organizations

and law firms around the world on cutting edge issues in humanitarian law and human rights.

She founded the clinic in the winter of 2006-2007 to give students opportunities to do real-world work in the field of humanitarian law and provide much-needed assistance to these organizations. Professor Blank is the project director of *Mind the Gap: Creating a Toolbox to Assess the Applicable Law Along the Continuum of Conflict*, a multinational project to examine the challenges posed by complex legal frameworks in stability operations and develop training and other tools to meet those challenges on the ground. She is also the co-director of a multi-year project on military training programs in the law of war and the co-author of *Law of War Training: Resources for Military and Civilian Leaders* (USIP 2008, with G. Noone, second edition 2011). Before coming to Emory, Professor Blank was a Program Officer in the Rule of Law Program at the United States Institute of Peace. At USIP, she directed the Experts' Working Group on International Humanitarian Law, in particular a multi-year project focusing on New Actors in the Implementation and Enforcement of International Humanitarian Law. She is the author of numerous articles and opinion pieces on topics in international humanitarian law, including, most recently, *Finding Facts But Missing the Law: The Goldstone Report and Lawfare*, Case Western Reserve Journal of International Law (forthcoming 2011); *Characterizing United States Operations in Pakistan: Is the U.S. Engaged in an Armed Conflict?*, 34 Fordham International Law Journal (forthcoming 2010-2011) (co-authored with B. Farley); *Teaching An Old Dog New Tricks: Operationalizing the Law of Armed Conflict in New Warfare*, 1 Harvard National Security Journal 45 (2010) (co-authored with A. Guiora); *The Application of IHL in the Goldstone Report: A Critical Commentary*, 12 Yearbook of International Humanitarian Law (2009, forthcoming); and *Updating the Commander's Toolbox: New Tools for Operationalizing the Law of Armed Conflict*, PRISM: A Journal of the Center for Complex Operations Vol 1:3, 59-78 (June 2010) (co-authored with A. Guiora). Professor Blank received a B.A. in Politics from Princeton University, an M.A. in International Relations from The Paul H. Nitze School of Advanced International Studies (SAIS) at The Johns Hopkins University, and a J.D. from New York University School of Law. She has spoken in the U.S. and abroad on topics including the laws of war, clinical work in international humanitarian law and transitional justice.

Douglas, Scott. Professor Frank "Scott" Douglas earned his PhD from Columbia University's Political Science department, where he focused on the use of air power for compellence in Bosnia and Kosovo and on developing strategies to coerce authoritarian regimes. Prof. Douglas also holds an MA from Johns Hopkins University, SAIS, where he concentrated in Strategic Studies, and a BSFS degree from Georgetown's School of Foreign Service. In addition, he earned a regional studies certificate in East & Central Europe from Columbia's Harriman Institute and received a Foreign Language Area Studies Fellowship for Serbo-Croatian. In addition to his scholarly work, he has served as an election observer in Bosnia and as the director of a volunteer English teaching program in the Czech Republic. He is currently working on a manuscript entitled *Creative Violence: Coercive Theory and NATO's Victory in Bosnia*, as well as a new project analyzing the United States' and Al-Qaeda's struggle to define the nature of the Global

War on Terror to their advantage. Prof. Douglas is also a direct commission Naval Reserve Intelligence Officer, who served from 2009-2010 as a mobilized reservist in support of Operation Iraqi Freedom, as well as supporting the CNO's Strategic Studies Group for seven years.

Dugan, Laura is an Associate Professor in the Department of Criminology and Criminal Justice at the University of Maryland. She is a member of the National Center for the Study of Terrorism and the Response to Terrorism and the Maryland Population Research Center. Her research examines the consequences of violence and the efficacy of violence prevention/intervention policy and practice. She also designs methodological strategies to overcome data limitations inherent in the social sciences. She has written several articles on terrorism, victimization, policy, and methods that have appeared in journals such as *Criminology*, *Terrorism and Political Violence*, *Urban Studies*, *Journal of Quantitative Criminology*, *Criminology & Public Policy*, *Law & Society Review*, and *Journal of Peace Research*. Professor Dugan received her Ph.D. in Public Policy and Management from Carnegie Mellon University in 1999, a Masters in Statistics from Carnegie Mellon in 1998, and a Masters in Management and Public Policy in 1995.

Elliott, Kimberly Ann, visiting fellow, has been associated with the Peterson Institute for International Economics since 1982 and is a senior fellow at the Center for Global Development. She is the author or coauthor of numerous books and articles on a variety of trade policy and globalization issues. Much of her work focuses on the uses of economic leverage in international negotiations, including both economic sanctions for foreign policy goals and trade threats and sanctions in commercial disputes. She has coauthored two books on the costs of trade barriers in the United States and in recent years has turned to broader globalization issues, including the backlash against globalization, the role of developing countries in the trade system, international labor standards, and the causes and consequences of transnational corruption. Her most recent book is *Delivering on Doha: Farm Trade and the Poor*, which was copublished by Center for Global Development and the Institute in July 2006. Her other Institute publications include *Economic Sanctions Reconsidered*, 3rd edition (2007), *Can Labor Standards Improve Under Globalization?* (2003), *Corruption and the Global Economy* (1997), *Reciprocity and Retaliation in US Trade Policy* (1994), *Measuring the Costs of Protection in the United States* (1994), *Economic Sanctions Reconsidered* (2nd. ed., 1990), and *Auction Quotas and United States Trade Policy* (1987). She has also published in *The Bulletin of Atomic Scientists*, *Current History*, *The Harvard International Review*, and *The World Economy*, and has had opinion pieces in the *Journal of Commerce*, *Washington Post*, and *New York Times*, among others. She has testified before Congress on sanctions and corruption and, in 2002–03, served on the National Academies Committee on Monitoring International Labor Standards. Elliott received a Master of Arts degree, with distinction, in security studies and international economics from the Johns Hopkins University School of Advanced International Studies (1984) and a Bachelor of Arts degree, with honors in political science, from Austin College (1982). In 2004, Austin College named her a Distinguished Alumna.

Gray, David specializes in international and national security affairs. His specialization includes U.S. and international security and strategic studies; current global security issues; U.S. foreign and national security policy formulation and strategy; globalization and international security; political violence and insurgency; international terrorism; international weapons proliferation; and homeland defense and homeland security. A retired U.S. Air Force Officer, Dr. Gray is also a former, senior foreign service / Central Intelligence Agency officer and program director. He has extensive experience in the national and international security and intelligence communities and has completed assignments for the United States Departments of Defense, Energy, Homeland Security, Justice, and State, as well as, the United Nations, the Congress and the National Intelligence Council. He also served in a number of overseas assignments in various parts of Europe, Asia, Africa, and the Middle East and has worked with many defense, corporate, law enforcement, security and intelligence organizations and services worldwide. Professor Gray has taught graduate and undergraduate courses for more than a dozen universities. Currently, he teaches courses at Fayetteville State University, University of North Carolina-Chapel Hill and Norwich University. Most recently, he taught graduate, international security courses at the University of Denver Graduate School of International Studies and the University of Colorado. For decades, Professor Gray has taught graduate and undergraduate courses in international security studies in academe and government. He has taught national and international security and strategic studies courses at the National Defense University, Air University, Joint Forces Staff College, Marine Corps University, Naval Postgraduate School, and Joint Special Operations University. He has also taught national and international security courses at the National Security Agency National Cryptological School, National Geospatial-Intelligence Agency National Imagery School, Defense Intelligence Agency National Defense Intelligence College, Department of Defense Intelligence Technical Training Center, C.I.A. Kent School for Intelligence Analysis and several other Central Intelligence Agency and Federal Bureau of Investigation operational education and training centers. He completed his undergraduate work at Brigham Young University and holds a doctorate from the University of Southern California. He also completed post-doctoral coursework at Columbia University. His research focuses on international relations; U.S. and international security and strategic studies; current global security issues; U.S. foreign and national security policy formulation and strategy; intelligence and national security; globalization and international security; political violence and insurgency; international terrorism; international weapons proliferation; and homeland defense and homeland security.

Hensel, Paul R. received his Ph.D. in Political Science from the University of Illinois in 1996. He is in his third year at the University of North Texas, following thirteen years at Florida State University. He has published more than twenty articles and book chapters on international conflict, international rivalries, territorial disputes, and cross-border rivers in such outlets as the American Journal of Political Science, Journal of Politics, Journal of Conflict Resolution, Journal of Peace Research, and International Studies Quarterly. He also founded the Issue Correlates of War (ICOW) research project, which has received three grants from the National

Science Foundation to collect data on territorial, river, and maritime claims over the past two centuries.

Johnson, Curtis is a member of the Advanced Concepts Group at Sandia National Laboratories in Albuquerque, New Mexico. Sandia Labs is a science and engineering research and development laboratory for the U.S. national security complex. The mission of the Advanced Concepts Groups is to explore the future of national and international security. In his four years in the Advanced Concepts Group Curtis has explored causes of the Global War on Terror, neuroscience and national security, homeland security for soft targets such as airports and shopping malls, global aging, influence operations, and missile defense. The Advanced Concepts Groups specializes in science and engineering approaches to complex systems and problems requiring social science expertise, Curtis has been employed at Sandia Labs since 1994. Prior to that Curtis worked for the New Mexico State Legislature. He has a BA in Liberal Arts from St. John's College and a MBA in Technology management from the University of Phoenix.

Katagiri, Nori is an Assistant Professor in the Department of International Security Studies at Air War College. He received his Ph.D. in political science from the University of Pennsylvania in 2010 where he wrote about conventional and unconventional wars between state and non-state actors. He received a fellowship from the Smith Richardson Foundation, worked at RAND on counterterrorism and strategic communication, and was a visiting fellow at Japan's Research Institute for Peace and Security.

Lewis, David J. Colonel, USAF (Retired) is the Assistant Director of the Texas Tech University Military and Veterans Programs (MVP) office, an organization designed to provide comprehensive support to military and veteran students through all aspects of their college experience. Colonel Lewis earned a bachelor's degree in mechanical engineering from the University of Southern California, and received his commission as a distinguished graduate of the Air Force ROTC program. He earned his wings at Vance Air Force Base, Oklahoma in his first active duty assignment. He has served in various operational and staff assignments to include duty as an instructor pilot and flight examiner in both the T-37 and F-16 aircraft. His staff assignments include duty at Headquarters Air Combat Command where he was primarily responsible for the development of the Block 50 F-16CJ aircraft. Colonel Lewis has commanded at the flight, operating location, flying squadron, and operations group levels. His combat experience includes service as an air liaison officer with the US First Armored Division in Operation DESERT STORM as well as no-fly zone missions in Operation SOUTHERN WATCH. In the opening days of Operation ENDURING FREEDOM he served as the operations director for the task force that escorted C-17 aircraft into Afghanistan to deliver humanitarian rations. He has served in the European, Pacific, and Southwest Asian theaters, and his career includes duties with the US Army, the US Naval War College as a faculty member, and commander of a foreign fighter squadron. In 1995 he earned an MBA from Embry-Riddle Aeronautical University with a specialty in Aviation, and an MA (with distinction) in National

Security and Strategic Studies from the US Naval War College in 2003. Colonel Lewis is a command pilot with over 3,100 flying hours in fighter and trainer aircraft. He retired from the Air Force in December 2009, with his last duty as Commander, Air Force ROTC Detachment 820 at Texas Tech. During his time at Tech he was instrumental in the creation of the Strategic Studies graduate certificate program, and now serves as an Adjunct Professor in the Political Science Department, specializing in National Security, Strategy and Terrorism.

Lynch, Thomas, Colonel, USA (Retired) is a Distinguished Research Fellow for Near East & South Asia, Institute for National Strategic Studies, National Defense University. Dr. Lynch is also former Special Assistant and Deputy Director of the Advisory Group for the Chairman of the Joint Chiefs of Staff.

Marks, Thomas A. is head of the War and Conflict Studies (WACS) Department at the College of International Security Affairs (CISA) of the National Defense University (NDU) in Washington, DC and the author of *Maoist People's War in Post-Vietnam Asia* (2007), considered the current standard on the subject of "people's war." A former US government officer who is a member of the editorial board of *Small Wars and Insurgencies* (London), he previously served as the Oppenheimer Chair of Warfighting Strategy at the Marine Corps University (Quantico). He is an Adjunct Professor at the USAF Special Operations School (AFSOS, Hurlburt Field, FL) and for 2006 was awarded Educator of the Year. A graduate of the United States Military Academy, he focused his Ph.D. work at the University of Hawaii on the relationship between popular upheaval and revolutionary crisis (published as *Making Revolution: The Insurgency of the Communist Party of Thailand in Structural Perspective*, 1994; MA thesis published as *The British Acquisition of Siamese Malaya, 1896-1909*, 1997). His follow-on *Maoist Insurgency Since Vietnam* (1996) was honored as a Choice Outstanding Academic Book selection; and was complemented by *Counter-Revolution in China: Wang Sheng and the Kuomintang* (1997). His latest monographs, all published by the U.S. Army War College (Carlisle), are: *Colombian Army Adaptation to FARC Insurgency* (2002), *Insurgency in Nepal* (2003), and *Sustainability of Colombian Military/Strategic Support for "Democratic Security"* (2005). In 2007, Marks received the Royal Military Institute of Manitoba "Fellow" Award. His last field service, in a contract capacity prior to joining CISA, was as the operations consultant for a newly raised Saudi Arabian commando unit. It may be added in passing that during the heyday of *Soldier of Fortune*, Marks was the magazine's Chief Foreign Correspondent.

Mihalka, Michael is professor of political at School of Advanced Military Studies. Dr. Mihalka holds Ph.D. in political science from the University of Michigan and an S.B. from the Massachusetts Institute of Technology. Prior to coming to SAMS, Dr. Mihalka was professor of full spectrum operations at CGSC and a professor of East European studies at the George C. Marshall European Center for Security Studies in Garmisch-Partenkirchen, Germany. He has also taught at the Private Institute of International Business Studies in Munich, Germany, the RAND Graduate School, the University of Texas at Austin and the University of Michigan. In

addition he has been a senior analyst with the Open Media Research Institute in Prague, Czech Republic, the Stiftung Wissenschaft und Politik in Ebenhausen, Germany and the RAND Corporation. He has written over 80 books, monographs and articles on national security and international relations theory. His article, "Machiavelli in Machina" is the seminal work in agent-based approaches to international relations theory. His work on cooperative security is widely cited. His major book is *German Strategic Deception in the 1930s*. His most recent publications have appeared in the *Military Review*, the *Joint Forces Quarterly* and the *China and Eurasian Forum Quarterly*. Dr. Mihalka has lectured throughout Eurasia. His current interests include the Chinese quest for energy security, Central Asia and the Caucasus, security assistance and the democratic transition.

Parks, W. Hays, Senior Associate Deputy General Counsel, International Affairs. W. Hays Parks entered federal service in 1963 as a commissioned officer in the Marine Corps. His initial service was as a reconnaissance battalion platoon leader. He served in the Republic of Viet Nam (1968-1969) as an infantry officer and senior prosecuting attorney for the First Marine Division. Subsequent military assignments included service as the first Marine Corps Representative at The Judge Advocate General's School, U.S. Army, as a congressional liaison officer for the Secretary of the Navy, and as Chief, Law of War Branch, Office of the Judge Advocate General of the Navy. Mr. Parks was the Special Assistant to The Judge Advocate General of the Army for Law of War Matters from 1979 to 2003. He was a legal adviser for the 1986 air strike against terrorist-related targets in Libya and had primary responsibility for the investigation of Iraqi war crimes during its 1990-1991 occupation of Kuwait. He has been a legal adviser for U.S. Special Operations Forces since 1979. He has served as a United States delegate for law of war negotiations in New York, Geneva, The Hague and Vienna. He was the U.S. expert in the 2006-2008 Swiss-ICRC initiative to develop good practices for private security contractors. He joined the International Affairs Division, Office of General Counsel, Department of Defense, in August 2003. He chairs the Department of Defense Law of War Working Group, and is the editor-in-chief of the forthcoming Department of Defense Law of War Manual. Mr. Parks occupied the Charles H. Stockton Chair of International Law at the Naval War College for academic year 1984-1985. In 1987 he was a staff member on the Presidential Commission established to examine alleged security breaches in the U.S. Embassy in Moscow. In 1989 he prepared the U.S. Government's legal opinion defining *assassination*. He has testified as an expert witness in cases against terrorists in the United States and Canada. A retired colonel in the Marine Corps Reserve, he earned Navy-Marine Corps, Canadian, and British Parachutist wings, U.S. Army Master Parachutist wings, and 82nd Airborne Centurion wings during his military career. Mr. Parks has lectured at the National, Army, Air Force and Naval War Colleges; the military staff colleges; other military schools; and at U.S. and foreign military units. In 2001 he became the sixth person in the history of the United States Special Operations Command to receive that command's top civilian award, the U.S. Special Operations Command Outstanding Civilian Service Medal. In 2006 he was awarded the U.S. Special Operations Command's Major General William F. Garrison Award for a career of service to Special

Operations Forces. He will retire on October 29, 2010, after more than forty-two years of combined military and federal civilian service.

Phillips II, Carleton J. Professor of Biological Sciences. Threat Reduction, Nonproliferation, Bioweapons, and National Security, Mammalian Biology, Cell and Molecular Evolution, and Disease Surveillance. Ph.D., Systematics and Ecology, The University of Kansas (1969); M.A., Zoology, The University of Kansas (1967); B.S., Zoology, Michigan State University (1964). RESEARCH INTERESTS: United States National Security Policy and Threat Reduction. As a scholar, my research and field work addresses national security issues and policy involving proliferation threat reduction, use of disease surveillance as a means of preparedness, and redirection of WMD personnel in the former Soviet Union and Iraq. I served as a William C. Foster Fellow in the Office of Proliferation Threat Reduction, United States Department of State (2003-2004), Special Advisor on Nonproliferation to the Coalition Provisional Authority (CPA), Office of National Security Affairs, Baghdad, Iraq (2003-2004), State Department Consultant on Iraq (2004-2005), and Senior Science Advisor on Iraq and Central Asia (former Soviet republics) to the United States Civilian Research & Development Foundation (2006-). While serving as a Foster Fellow I was instrumental in developing the State Department Iraq WMD Personnel Redirection Program (Iraq Interim Center for Science & Industry-IICSI) and in Iraq took part in implementing the program, developing the Iraq Radioactive Source Regulatory Authority (IRSRA), and briefing CPA and Iraq Interim Government National Security and Nonproliferation Committees.

Rosen, Richard. Professor Rosen joined the faculty at the Texas Tech University School of Law after completing a distinguished career as an officer in the Judge Advocate General's Corps, U. S. Army. He was a litigator for a Miami law firm for several years before joining the Army as a judge advocate. Before retiring from the military, Professor Rosen was Commandant of the Judge Advocate General's School, U.S. Army in Charlottesville, VA, where he commanded the Army's ABA-recognized law school. Other military positions held by Professor Rosen include Staff Judge Advocate of the III Armored Corps and Fort Hood, Fort Hood, TX; Chief of Personnel, Plans and Training, The Pentagon, Washington, DC; Special Counsel to the Assistant Attorney General for the Civil Division, Department of Justice, Washington, DC; Deputy Legal Counsel to the Chairman of the Joint Chiefs of Staff, The Pentagon, Washington, DC; and Staff Judge Advocate of the 1st Cavalry Division, Fort Hood, TX.

Sepp, Kalev I. is presently Senior Lecturer in Defense Analysis at the U.S. Naval Postgraduate School in Monterey, California. Until January 2009, he served as the Deputy Assistant Secretary of Defense for Special Operations Capabilities. Dr. Sepp was responsible for the United States Department of Defense global counterterrorism portfolio. This included policy oversight of all special operations worldwide, and formulation of the Department's global counterterrorism strategy. He received his appointment in July 2007. A former U.S. Army Special Forces officer, he earned his Ph.D. at Harvard University, and his Combat Infantryman Badge in the Salvadoran Civil War. His unit assignments included the 82d Airborne Division, the 2d Ranger Battalion,

the 11th Armored Cavalry Regiment, and the 2d Infantry Division, among others. He was also an instructor at the U.S. Military Academy at West Point. He served as an analyst and strategist in Iraq and Afghanistan, and as an expert member of the Baker-Hamilton Bipartisan Commission on Iraq, a.k.a. the Iraq Study Group. For his service in Iraq and the Pentagon, he has been awarded the Department of the Navy Superior Civilian Service Medal, the Department of Defense Medal for the Global War on Terrorism, and the Secretary of Defense Medal for Exceptional Civilian Service. Dr. Sepp also graduated from the U.S. Army Command and General Staff College with a Master's degree in Military Art and Science.

Valero, Larry A. (PhD Cambridge, MA King's College London, BA UCLA) is an Associate Professor of Security Studies at the University of Texas at El Paso (UTEP). He has published articles in *Cryptologic Quarterly*, the *International Journal of Intelligence and Counterintelligence*, *Intelligence and National Security*, and *Studies in Intelligence*. Before coming to UTEP, Dr. Valero was Scholar in Residence at the National Security Agency, Ft. Meade, Maryland and was on the faculty of the Department of International Security and Military Studies, Air Command and Staff College, Maxwell AFB, Alabama.